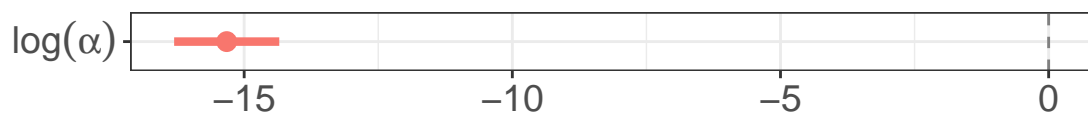
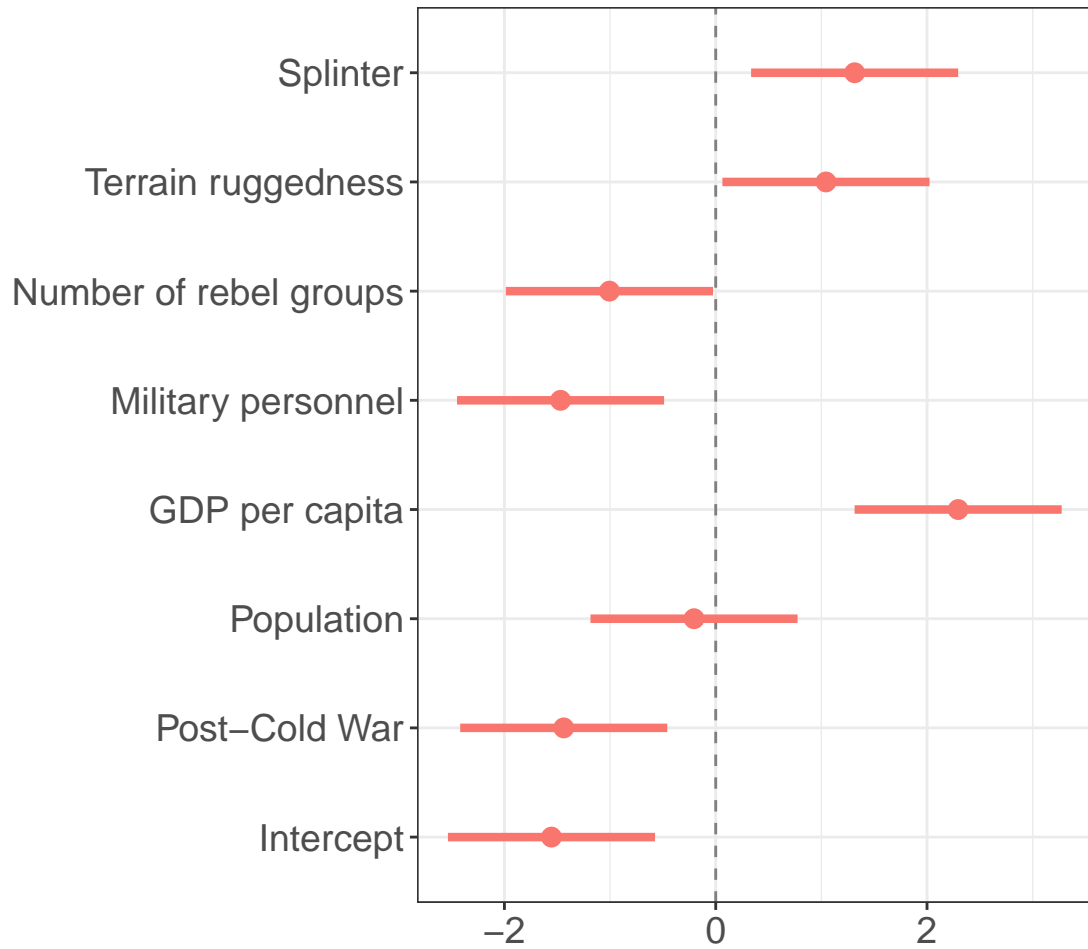


Formal Alliance Risk



Time to Formal Alliance

